



AMENDMENT N°1

TO

THE COLLABORATION AGREEMENT EXECUTED ON MARCH 31th 2021

BETWEEN

Groupe KEDGE Business School, hereinafter referred to as “**KEDGE BS**”, operating under Association Act of 1901 n° SIRET 514 005 123 00062, Code APE 8542Z, located at Domaine de Raba, 680 Cours de la Libération, 33405 TALENCE Cedex, France, and represented by Dr. Santiago GARCIA-RODRIGUEZ, Vice President for Development and International Relations, duly authorised to enter into this agreement;

AND

Fu Jen Catholic University, hereinafter referred to as “**FJCU**”, No.510, Zhongzheng Rd., Xinzhuang Dist., New Taipei City 242062, Taiwan (R.O.C.), and represented by Prof. Ying-Chou Wang, Vice-President for Academic Affairs duly authorised to enter into this agreement.

Herein individually referred to as “**Party**” and collectively as “**the Parties**”.

PREAMBLE

The Parties entered into a partnership which is composed of the Collaboration Agreement (the “**CA**”) and its annexes, on March 31th, 2021.

They hereby wish to extent their collaboration under the conditions contained in the CA and amend it accordingly.

Therefore, the Parties hereby agree as follows.

1. PURPOSE

The purpose of this amendment (the « Amendment ») is to modify the article 2 of the CA on the terms and conditions set forth herein.

2. MODIFICATION OF THE ARTICLE 2 OF THE CA

The Parties agree to replace the article 2 of the CA by the follows:

The CA will take effect upon the date of the last signature ("Commencement Date") and, unless notice of termination is received by one of the parties in writing, shall remain in effect and be renewed automatically for periods of five (5) years from the Commencement Date.

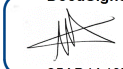

3. EFFECTIVE DATE

The Parties agree that this Amendment shall be effective upon its date of execution and shall form an integral part of the CA.

4. NO OTHER AMENDMENTS

All terms and conditions of the CA not expressly amended here shall remain in full force and effect under the same conditions.

In witness whereof, the Parties have executed this Amendment as of the date first above written.

<p>For KEDGE BS:</p> <p>Dr. Santiago Garcia-Rodriguez, Vice President for Development and International Relations</p> <p>Date: 19-12-25</p> <p>DocuSigned by:  25AB4A40776F44A Signature</p>	<p>For FJCU:</p> <p>Prof. Ying-Chou Wang Vice-President for Academic Affairs</p> <p>Date: 2025 . Dec . 17 .</p> <p> Signature</p>
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ANNEX 2
TO THE CA
MASTER LEVEL DUAL DEGREE AGREEMENT
("MDDA")

BETWEEN

Fu Jen Catholic University College of Management, hereinafter referred to as "**FJCU CM**", No.510, Zhongzheng Rd., Xinzhuang Dist., New Taipei City 242062, Taiwan (R.O.C.), and by **Dean Dr. Pei-Gi Shu**, acting on behalf of President Han-Sun Chiang, duly authorised to enter into this agreement.

AND

Groupe KEDGE Business School, hereinafter referred to as "**KEDGE BS**", operating under Association Act of 1901 n° SIRET 514 005 123 00062, Code APE 8542Z, located at Domaine de Raba, 680 Cours de la Libération, 33405 TALENCE Cedex, France, and represented by **Mr Anil Benard-Dendé Deputy General Manager**, acting on behalf of Agnès Grangé, President of the Board of Directors, duly authorised to enter into this agreement;

Herein individually referred to as "**Party**" and collectively as "**the Parties**".

Accordingly, the Parties hereby agree as follows:

1. PURPOSE

The purpose of the present dual degree agreement (« MDDA ») is to establish the terms and conditions for a reciprocal dual degree seeking exchange at master level on a non-fee paying basis. Both degrees are state-recognised in their respective countries.

This MDDA defines the full academic specifications with respect to the said dual degree collaboration at master level and forms an integral part of the CA entered into between the Parties from the day both institutions affix their signatures.

2. PROGRAMMES & DEGREES

The Parties agree to recognize and transfer credits obtained by students at their host institution. At KEDGE BS credits are issued under the "European Credit Transfer System" or ECTS. As FJCU CM does not apply the European Credit Transfer System, the Parties hereby agree that 2 ECTS is equivalent to 1

credit from FJCU CM. If credits are shown in a decimal point, they shall be calculated and rounded up to the nearest whole digit. For example, 5ECTS is equivalent to 3 credits.

The programmes concerned by the present agreement are:

- The FJCU CM 2-year full-time MBA, MBA Program in International Management (imMBA), based in Taipei, Taiwan;
and
- The KEDGE BS 2-year full-time MiM, Master in Management, based in Bordeaux or Marseille.

Upon successful completion of the above programmes, FJCU CM and KEDGE BS students enrolled in the above programmes will graduate with the following dual degree:

- MBA in International Management from Fu Jen Catholic University
- Master in Management "Programme Grande École" from KEDGE BS.

3. ACADEMIC PROGRAMME & DEGREE REQUIREMENTS

3.1 FJCU CM students at KEDGE BS

The academic programme (course of study) for **FJCU CM students** seeking the dual degree at KEDGE BS, is as follows:

3.1.1 Two academic semesters for 60 ECTS :

a. with a total of 9 courses in Management - 45 ECTS¹ (each course is worth 5 ECTS)

2 online core courses:

- Managing in Complexity
- Innovation & Entrepreneurship

7 electives courses in the list available in M2 year updated on a yearly basis.

b. An end of programme Thesis and oral defence for 6 credits (recognized as 15 ECTS) supervised by FJCU CM including KEDGE BS assessors for co-evaluation.

c. Sulitest (pass/fail)

The Sulitest tests a student's knowledge about sustainable development and social responsibility. Students will have to take the test once upon their arrival at KEDGE BS and once before departure in order to evaluate their progress. For more information:

<https://www.sulitest.org/en/test.html>

3.1.2 a six month **working experience** in France or abroad

Students must validate a 6-month internship or work experience:

KEDGE BS will provide support to find an internship and grant them an internship contract.

In case of a work experience, students must provide a detailed official certificate from the company certifying that they have completed at least 6 month of work experience, in a position with responsibilities. The internship/job placement can be completed in France or abroad during or after their stay at KEDGE BS. Student must write a report of the work experience

3.2 KEDGE BS students at FJCU CM

The academic programme (course of study) for **KEDGE BS students** seeking the dual degree at FJCU CM, is as follows:

Two academic semesters for 27/57 ECTS¹:

a. 2 core courses

- Business Ethics (2/4 ECTS¹)
- International Business Management (3/6 ECTS¹)

- b. electives courses for 16/32 ECTS¹**
- c. an end of programme thesis and an oral defence**, supervised by FJCU CM including KEDGE assessors for co-evaluation, for 6/15 ECTS¹
KEDGE BS will provide a methodological support module on research method to its students and co-evaluate their thesis supervised by FJCU CM.

The full curriculum of the programmes (the courses, distribution, duration and the ECTS credits) are detailed in attachment 1 to the present agreement.

List of electives courses at KEDGE BS will be sent on a yearly basis to FJCU CM.

3.3 Delivery of Diploma and Graduation Jury

KEDGE BS and FJCU CM will award their degree upon reception of an official notice from the partner institution certifying students have completed all requirements of the agreed program.

Adjustments to the programme of study and to the degree requirements detailed above may be implemented by mutual consent between the Parties and shall not impact students who have already commenced their studies.

4. NUMBER OF STUDENTS

The MDDA is based on the reciprocity principle however, the number of students / semester places exchanged in any given year do not have to be identical in number. The Parties will strive to the best of their abilities to exchange a reciprocal number of students over a reciprocal number of semesters throughout the duration of the present agreement subject to availability.

In accordance with this principle, the Parties will endeavour to exchange the equivalent of up to 5 students per year (or any combination thereof).

The Parties agree to review the number of students / semester places exchanged in connection with the MDDA annually and to do their best to rectify any imbalances.

5. DATES

The KEDGE BS academic year has two semesters:

- Semester 1 (Autumn) from early September through to mid-December; AND
- Semester 2 (Spring) from early January through to the end of May.

The FJCU academic year has two semesters:

- Semester 1 (Autumn) from mid-September] through to late January; AND
- Semester 2 (Spring) from mid-February through late July.

6. SELECTION OF STUDENTS

FJCU CM students must apply to KEDGE BS for enrolment on or before the 15th of April each year.

KEDGE BS students must apply to FJCU CM for enrolment on or before 1st of May each year.

Students will be initially selected for dual degree exchange by their home institution however, the final decision concerning the admission or non-admission of students shall be determined by the host institution at its sole discretion.

The Parties shall not discriminate candidates on the basis of non-educational criteria in full respect of the applicable anti-discrimination laws.

Eligibility for admission to the dual degree programme shall be subject to the home institution requirements. In addition, students must:

- a. be enrolled as a full-time student in KEDGE BS Master in Management (MiM) or FJCU MBA Program in International Management (imMBA)
- b. hold an equivalent of 240 ECTS¹ either by:
 - having completed their M1 year at Master level, credited with 60 ECTS¹, in addition to the credits obtained during their pre-master years (180 ECTS¹)
 - having completed a 4-year Bachelor Degree equivalent to 240 ECTS¹

The transcript from prior studies will have to be communicated to the Host Institution.

- c. have adequate English language proficiency : official and valid B2 level equivalent to TOEFL IBT 79 or TOEFL 550 or IELTS 6.0 or TOEIC 785.

In order to confirm their enrolment, student(s) concerned must provide a copy of their final official transcript attesting to the completion of their studies.

7. LANGUAGE COURSES

KEDGE BS will offer French language courses to FJCU CM students during their academic studies at KEDGE BS at no cost to the student.

FJCU CM will offer Chinese language courses to KEDGE students during their academic studies at FJCU CM at no cost to the student.

8. ACADEMIC ADVISORS

The Parties nominate the academic advisors below who will supervise their respective students during their studies away from their home institution and will notably coordinate the actions tied to their Master Thesis completion.

The academic advisor at KEDGE BS is:

Bernard BRUNETTI,
MiM Studies Director,
bernard.brunetti@kedgebs.com
Tel: +33.491.827.999

The academic advisor at FJCU CM is:

Li-Fei CHEN
Director, MBA Program in international Management
075033@mail.fju.edu.tw
Tel: +886.2.2905.3988

The Parties agree to notify one another should the academic advisors change.

9. ACADEMIC SUPPORT OBLIGATIONS

The Parties agree to:

- register students that they host as degree-seeking students (noting that the students must remain enrolled with their home institution);
- permit the other institution's students to enrol in courses for which they are qualified (subject to availability and in accordance with the programme of study);
- provide advice and information to students on the courses relevant to their programme of studies;
- ensure that each other's students receive the same instruction, are subject to the same course requirements and assessed in the same manner as the other students enrolled in their institutions;
- ensure that students are accorded the same rights, privileges, and access to facilities as other international students in their institution; and
- provide an official transcript (and official diploma) to the students and/or the home institution on the successful completion of the students' studies;

The Parties acknowledge that credit for courses completed with the host institution will be accredited to the students at the sole discretion of the home institution in accordance with its policies and procedures.

10. INTERNATIONAL STUDENT OFFICE

In addition to the academic advisors, each institution has an International Student Office (ISO) that is the first point of contact for students on campus to answer any questions, assist them and to generally ensure that they have the very best experience studying abroad.

The ISO is also responsible implementing necessary improvements, assisting students with arrangements associated with visas, ensuring the necessary approvals are in place, receiving official transcripts from the FJCU CM institution and attending to the general welfare of the exchange students.

The International Student Office at KEDGE BS is managed by:

Ms. Annabelle Dupont-Tignol
annabelle.dupont@kedgebs.com
Incoming@kedgebs.com
outgoing@kedgebs.com
Tel : +33 556.845.599

The International Student Office at FJCU CM is managed by:

Ms. Ashley Chang
imMBA@mail.fju.edu.tw
Tel : +886 2 2905 2750

The Parties agree to notify one another should the ISO manager change.

11. STUDENT SUPPORT AND OBLIGATIONS

The host institution will provide exchange students with on arrival assistance (including assistance

with finding suitable accommodation, orientation and ongoing support services throughout the period of enrolment).

On request, FJCU will arrange on campus accommodation (dormitory) for KEDGE BS students. Hence, no further assistance will be provided to KEDGE BS students choosing to live outside the campus.

The host institution will ensure that students will be able to access a full range of student support services available to students of the host institution.

The Parties acknowledge and agree that all students must:

- o abide by the laws of the host country;
- o comply with the regulations, rules and policies of the host institution; and
- o comply with the requirements of their student visa, including student status, attendance and participation in all learning activities and all other applicable rules and regulations.

Students who fail to comply with the above requirements may be subject to disciplinary action and asked to leave the host institution. If a student is subject to disciplinary action or required to leave the host institution, the host institution will advise the home institution and provide all relevant details as soon as practicable.

If any student is otherwise unable to continue their studies, for whatever reason, the host institution must advise the home institution as soon as practicable and provide relevant details.

12. STUDENT VISA AND HEALTH INSURANCE REQUIREMENTS

The Parties acknowledge that each student will be responsible for obtaining a visa and other related documents required for study at the host institution. The host institution does not warrant that students will obtain the necessary visa however, the host institution will do its best to provide students with all associated documentation required in the visa application process.

The Parties acknowledge that students shall be solely responsible for taking out and maintaining the necessary travel, civil responsibility, health and disability insurance in connection with and for the duration of their exchange. Students may be required to provide proof to the institutions upon request.

All students hosted by KEDGE BS in France are required to register with the French Social Security authority on arrival. At present, French Social Security registration is free of charge.

13. STUDENT TUITION FEES & OTHER COSTS

The Parties agree to waive the registration and tuition fees for students hosted by them in accordance with the present agreement. The students exchanged in connection with the MDDA shall be enrolled as degree-seeking students at their host institution whilst remaining enrolled with their home institution. The Parties acknowledge that exchange students shall continue to pay tuition and educational fees due at their home institution in accordance with their home institution's internal rules and procedures.

Students shall be solely responsible for all personal and associated expenses in connection with their studies including but not limited to insurance, travel, local transport, accommodation, meals, teaching materials (such as textbooks and stationary) etc. Students shall also bear full financial responsibility in the event of repatriation.

14. DURATION, RENEWAL & TERMINATION

The present agreement shall commence on the date of last signature and, unless earlier terminated,

shall remain in force for the duration of the Collaboration Agreement. The termination of the Collaboration Agreement shall automatically result in the termination of the present agreement.

In the event of termination, the Parties undertake to uphold their respective commitments with respect to exchange students that have been admitted up until the validation of their diploma requirements and, upon successful completion of such requirements, to award each student with their diploma.

15. BINDING NATURE OF THE APPENDIX & AMENDMENTS

The MDDA and its attachments form an integral part of the Collaboration Agreement in force between the Parties and is binding. The Appendix and its attachments shall be reviewed at least annually, one month earlier than the application deadline of each side, by the Parties prior to the commencement of each academic year and may be amended by formal written agreement.

SIGNED in two originals:

<p>For KEDGE BS:</p> <p><i>Anil BERNARD-DENDÉ</i></p> <p>Anil Benard-Dendé Deputy General Manager Date: 05-07-21</p>	<p>For FJCU CM:</p> <p><i>Pei-Gi Shu</i></p> <p>Dr. Pei-Gi Shu Dean College of Management Date: <i>June 30, 2021</i></p>
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ATTACHMENT 1

CURRICULUM

1. Study Path for Dual Degree FJCU CM students

The FJCU CM students will have completed 128 credits/256 ECTS (4-year Bachelor) before starting their M1 year.

The dual degree seeking students will take the following courses:

M1 year at FJCU CM

MODULE	FJCU Credits	KG ECTS	Language
Business Ethics	2	4	English
International Business Management	3	6	English
Choose 4 out of 6 among the following (3 credits each equivalent to 6 ECTS each):			
Organization Design and Management	12	24	English
Supply Chain and Operations Management			English
Financial Management			English
Marketing Management			English
Strategic Management			English
Human Resources and Knowledge Management			English
Thesis (6 credits)*	-	-	English
Total	17	34	

* Students need to take thesis and finish writing at FJCU CM during their M1 and have the final defense, with KEDGE BS co-evaluation, at FJCU CM in M2 when coming back from KEDGE BS. Only the defense is passed, the 6 credits/ 15 ECTS will be offered.

M2 year at KEDGE BS

MODULE	FJCU Credits	KG ECTS	Language
Elective course ^{1,2}	3	5	English
Complexity and Uncertainty and Management	3	5	English
One specialization track in management: ² Digital Marketing & Business Strategy -MRS campus Brand and Product Management -BX campus Corporate finance MRS Campus Financial markets BX Campus International business BX/MRS campus International Trade & Maritime Logistic MRS campus Data Analytics for Business BX campus Business Transformation for Sustainability PRS campus	17	35	English
Thesis and oral defense ³	6	15	English
Task by Sulitest ⁴	-	Pass/fail	English
Pro-Act Be-U ⁵	-	Pass/fail	English
Be-U Oral defense ⁶	-	Pass/fail	English
Internship ⁷	-	-	

Dual Degree Exchange Agreement (Master) - Annex 2 to the CA between FJCU & KEDGE BS

2. Study Path for Dual Degree KEDGE BS students

The KEDGE BS students will have completed 180 ECTS before starting their M1 year.
The dual degree seeking students will take the following courses:

M1 year at KEDGE BS

MODULE	FJCU Credits	KG ECTS	Language
1 out of 5 Major in Management (4 courses of 4 ECTS) * - Marketing - Management of Operations and information systems - Finance – Accounting – Audit control - International Business & Geopolitics - Creativity, Culture & Innovation		15	English
2 elective courses in Management		4	English
Corporate strategy	3	3	English
Artificial Intelligence: Ethical and Strategic Challenges		3	English
Dark side of management		4	English
Consumer Behaviour and Customer Experience Management	3	2	English
Thinking 2050		3	English
Entrepreneurship & Transformation	3	4	English
Sustainable innovation		2	English
Innovation		2	English
Case studies in financial analysis	3	2	English
Corporate financial decisions		2	English
Droit des Affaires approfondis/business Law		2	French
Data Analysis		2	English
Project Management		2	English
Sociology of Social Transformations and Management		2	English
Thinking out Loud Conferences	3	2	French & English
Business negotiations		2	French
Cultural and Geopolitical Business Environments		2	English
Internship		-	-
Total	15	60	420

M2 year at FJCU CM

MODULE	FJCU Credits	KG ECTS	Language
Strategic Management (required)	Credit already granted; do not enroll again.		
Financial Management (required)	Credit already granted; do not enroll again.		
CRM and Service Marketing (elective)	Credit already granted; do not enroll again.		
Innovation and Product Management (elective)	Credit already granted; do not enroll again.		
International Business Negotiation (elective)	Credit already granted; do not enroll again.		
Business Ethics	2	4	English
International Business Management	3	6	English
Choose 3 out of 4 among the following (3 credits each equivalent to 6 ECTS each):			
Organization Design and Management	9	18	English
Supply Chain and Operations Management			
Human Resources and Knowledge Management			
Marketing Management			

Total	29	60	
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1. Students should normally take the “Business Research Skills & Method in Management” course. It is replaced by an elective course as it is taken at FJCU CM.
2. The updated list of elective courses will be sent each year to FJCU CM
3. The thesis will be written and defended, co-evaluated with KEDGE BS, at FJCU CM
4. The Sulitest tests a student’s knowledge about sustainable development and social responsibility. Students will have to take the test once upon their arrival at KEDGE BS and once before departure to evaluate their progress. For more information: <https://www.sulitest.org/en/test.html>
5. Pro-Act Be-U is a project that students manage from the conception to the end. It’s a real opportunity to apply what students are taught in class.
6. Be-U Oral defense is a pedagogical exercise. The objective is to demonstrate to the jury that students have the necessary competencies for the job they are targeting, competencies acquired through their personal and professional experience. This is a short exercise happening at the end of Master 2. Students are prepared with a 3-hour workshop. 100% of students following this workshop pass this oral.
7. Students must validate a 6-month internship or work experience:
 - KEDGE BS will provide support to find an internship and grant them an internship contract.
 - In case of work experience, students must provide a detailed official certificate from the company certifying that they have completed at least 6 months of work experience, in a position with responsibilities.
 - The internship/job placement can be completed in France or abroad during or after their stay at KEDGE BS.
 - Student must produce a video of the work experience.

3 Electives	9	18	English
Thesis and oral defense*	6	15	English
Total	29	61	

*The thesis will be written and defended, co-evaluated with KEDGE BS, at FJCU CM.

Dr. Celine Hay
Director, MIM Program, KEDGE BS

 Date: 03.06.20

Yi-Ning Tu, Ph.D.
Chair, MBA Program In International
Management College of Management, FJCU

 Date: 2020, 7, 27

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